

Leeds Strategic Plan Table of Targets

Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
<b>Culture</b>								
<p>Increased participation in cultural opportunities through engaging with all our communities.</p> <p>Enhanced cultural opportunities through encouraging investment and development of high quality facilities of national and international significance.</p>	<p>Enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities.</p>	Partnership Agreed	NI 8 Adult participation in sport and active recreation	20.50% (2005/06 Active People Survey)	Increase of 1% on the baseline by 2010/11			<p>LEEDS CITY COUNCIL</p> <p>Sport England</p> <p>Leeds Partnership Foundation Trust</p> <p>Re'new</p> <p>VCFS bodies through Leeds Voice Health Forum</p>
		Partnership Agreed	<p>LKI SC19: Number of sports facility types with a specified quality assured standard</p> <p>Proxy Measure - Further development of this local PI is currently being undertaken</p>	13 (2007/08)	19	12	15	LEEDS CITY COUNCIL
		Partnership Agreed	NI 9 Use of public libraries	2008/09 new data return – Baseline will be in place by March 2009	Proxy measure to be used in Year 1 -see below. Targets for Year 2 and Year 3 to be agreed by March 2009.			<p>LEEDS CITY COUNCIL</p> <p>Museums, Libraries and Archives – Yorkshire</p> <p>VCFS bodies through Leeds Voice Older People's CYP forums</p>

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		Partnership Agreed	Number of visits to libraries (temporary proxy measure)	4,181,923 (2006-2007)	N/A	4,111,297 Library renovation programme will mean reduced capacity for 2008/9	N/A	LEEDS CITY COUNCIL Museums, Libraries and Archives - Yorkshire
		Partnership Agreed	NI 10 Visits to museums and galleries	2008/09 new data return – Baseline will be in place by March 2009	Proxy measure to be used in Year 1 -see below. Targets for Year 2 and Year 3 to be agreed by March 2009.			LEEDS CITY COUNCIL Museums, Libraries and Archives - Yorkshire
			The number of visits to museums and galleries (temporary proxy measure)	384,346	N/A	740,000	N/A	LEEDS CITY COUNCIL Museums, Libraries and Archives - Yorkshire
		Partnership Agreed	NI 11 Engagement in the Arts	2008/09 new data return – Baseline will be in place by March 2009	New indicator – to be determined by Active People Survey by March 2009.			LEEDS CITY COUNCIL Arts Council Re'new

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	Facilitate the delivery of major cultural schemes of international significance.	Partnership Agreed	Restore, refurbish & increase the cultural infrastructure of the city: a) amount spent on buildings/ refurbishing new & existing buildings of International significance	This is a new indicator which relates to specific projects - as such there is no baseline data.	Total 3 Year cumulative spend £38,460k	Year 1 Spend £10,519k	Total 2 Year cumulative Spend £37,530k	LEEDS CITY COUNCIL Arts Council English Heritage
		Partnership Agreed	b) number of physical infrastructure capital build projects of International significance that will increase and/or improve cultural provision	Not applicable	5 (cumulative)	2	3 (Cumulative)	LEEDS CITY COUNCIL Arts Council English Heritage Highways Agency
<b>Enterprise and the Economy</b>								
Increased entrepreneurship and innovation through effective support to achieve the full potential of people, business and	Increase innovation and entrepreneurial activity across the city.	Partnership Agreed	To support the establishment of 550 new businesses in deprived communities in Leeds by 2011	12,751 (2006)	13,301	12,934	13,117	LEEDS CITY COUNCIL Leeds Chamber VCFS bodies through VCF Strategy Group (Lead forum)
	Facilitate the	Partnership	Processing of major					LEEDS CITY COUNCIL

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the economy.  Increased international competitiveness through marketing and investment in high quality infrastructure and physical assets, particularly in the city centre.	delivery of major developments in the city centre to enhance the economy and support local employment	Agreed	planning applications	63% (2007/08)	75%	65%	70%	Highways Agency  West Yorkshire Fire and Rescue Service
		Partnership Agreed	Result of annual satisfaction survey relating to planning performance agreements.	2008/09 new data return – Baseline will be in place by March 2009	New indicator – targets and milestones to be determined by March 2009			LEEDS CITY COUNCIL  Highways Agency  West Yorkshire Metro
	Increase international communications , marketing and business support activities to promote the city and attract investment.	Partnership Agreed	a) Percentage of UK residents surveyed who regard Leeds as a 'great place to live'. b) Improve Leeds' image as a major centre for business.	2008/09 to be used as baseline year. (From Brahm Research Study)	New indicator – targets and milestones to be determined following calculation of baseline by March 2009.			LEEDS CITY COUNCIL
<b>Learning</b>								

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An enhanced workforce that will meet future challenges through fulfilling individual and economic potential and investing in learning facilities.	Enhance the skill levels of the workforce to fulfil individual and economic potential	Government Agreed	NI 163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher.	305,000 (71.0%)	Baseline + 9 percentage points	Baseline + 2 percentage points	Baseline + 5 percentage points	LEARNING AND SKILLS COUNCIL Leeds Chamber Leeds City Council
		Government Agreed	NI 164 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 3 or higher	218,000 (51.0%)	Baseline + 6 percentage points	Baseline + 2 percentage points	Baseline + 4 percentage points	Jobcentre Plus Education Leeds Leeds Colleges VCFS bodies through Leeds Voice Economy and Skills Forum
	Improve learning outcomes for all 16 year olds, with a focus on narrowing the achievement gap.	Government Agreed	NI 78 Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*-C grades at GCSE and equivalent including GCSEs in English and Maths	13 Schools (2006/07 Academic Year)	0 Schools	2 Schools	1 School	LEEDS CITY COUNCIL Partners through Children Leeds Partnership Education Leeds Leeds Colleges VCFS bodies through Archway Connexions Forum
		DCSF Statutory Targets	Key Stage 2 – to increase proportion achieving level 4+ in both English and maths	N/A	Please note DCSF targets are agreed on an annual basis with the Secretary of State for Children, Schools and Families.		EDUCATION LEEDS Leeds City Council	

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					77% (for 2008/09 academic year)			Partners through the Children Leeds Partnership
			Key Stage 1-2 – to improve proportion progressing 2 national curriculum levels in English.	N/A	85% (for 2008/09 academic year)			
			Key Stage 1-2 - to improve proportion progressing 2 national curriculum levels in Maths	N/A	87% (for 2008/09 academic year)			
			Key Stage 3 - to increase proportion achieving level 5+ in both English and maths	N/A	74% (for 2008/09 academic year)			
			Key Stage 3 – to increase proportion achieving level 5 in science	69% (2006/07 academic year)	77% (for 2008/09 academic year)			
			Key Stage 2-3 - to improve proportion progressing 2 national curriculum levels in English	N/A	34% (for 2008/09 academic year)			
			Key Stage 2-3 - to improve proportion progressing 2 national curriculum levels in	N/A	65% (for 2008/09 academic year)			

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			Maths					
			Key Stage 4 – to increase proportion achieving 5 A*-C grades at GCSE and equiv including GCSE English and Maths	42.1% (2006/07 academic year)		51.6% (for 2008/09 academic year)		
			Key Stage 3-4 - to improve proportion progressing equivalent of 2 national curriculum levels in English	N/A		62.7% (for 2008/09 academic year)		
			Key Stage 3-4 - to improve proportion progressing equivalent of 2 national curriculum levels in Maths	N/A		32.6% (for 2008/09 academic year)		
			Attendance – to reduce persistent absentee pupils in secondary schools	N/A		7.7% (for 2008/09 academic year)		
	Improve learning outcomes and skill levels for 19 year olds.	Government Agreed	NI 79: Achievement of Level 2 qualifications by the age of 19	65% 2006/07 Academic Year	75.2% (2009/10 Academic year)	68.6% (2007/08 Academic year)*	71.8% (2008/09 Academic year)*	LEEDS CITY COUNCIL Education Leeds Learning and Skills

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		Partnership Agreed	NI80: Achievement of Level 3 qualifications by the age of 19	41% (2006/07 Academic Year)	49% (2009/10 Academic year)	43% (2007/08 Academic year)	47% (2008/09 Academic year)	Council Leeds Colleges VCFS bodies through Leeds Voice Connexions Forum
	Increase the proportion of vulnerable groups engaged in education, training or employment.	Government Agreed	NI 117: 16-18 year olds who are not in education, training or employment (NEET)*	10.0% (Average of Nov, Dec and Jan as per national reporting guidance)	6.8%	8.9%	7.8%	LEEDS CITY COUNCIL Partners through Children Leeds Partnership Education Leeds Leeds Colleges Learning and Skills Council VCFS bodies through Leeds Voice Economy and Skills forum Jobcentre Plus
		Partnership Agreed	NI 148 Care leavers in education, employment or training	71.3% (2006/07)	86.8%	76.6%	81.7%	LEEDS CITY COUNCIL Partners through the Children Leeds Partnership Education Leeds Learning and Skills



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								Council Leeds Partnership Foundation Trust Leeds Colleges VCFS bodies through Leeds Voice Connexions Forum
		DCSF Statutory Targets	Children in care – to increase proportion achieving level 4+ in English at Key Stage 2	N/A	Please note DCSF targets are agreed on an annual basis with the Secretary of State for Children, Schools and Families. 56% (for 2008/09 academic year)			LEEDS CITY COUNCIL Education Leeds Partners through the Children Leeds Partnership
	Children in care – to increase proportion achieving level 4+ in maths at Key Stage 2		N/A	56% (for 2008/09 academic year)				
	Children in care – to increase proportion achieving 5 A*-C grades at GCSE and equiv incl GCSE English and maths		N/A	17% (for 2008/09 academic year)				
	Improve participation and early learning	DCSF Statutory Targets	Early Years (EYFSP) – to narrow the achievement gap at age	38% (2006/07 academic	Please note DCSF targets are agreed on an annual basis with the Secretary of State for Children, Schools and Families.			LEEDS CITY COUNCIL Partners through the

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	outcomes for all children, with a focus on families in deprived areas.		5	year)				Children Leeds Partnership
					30% (for 2008/09 academic year)			
			Early Years (EYFSP) – to increase achievement for all children at age 5	47.1% (2006/07 academic year)	53% (for academic year 2008/09)			
			Attendance – to reduce persistent absentee pupils in primary schools	N/A	No statutory target set for 2008/09 (only set for secondary schools)			
<b>Transport</b>								
Increased accessibility and connectivity through investment in a high quality transport system and through influencing others and changing behaviours	Deliver and facilitate a range of transport proposals for an enhanced transport system, including cycling and walking.	Government Agreed	NI 167 Congestion - average journey time per mile during the morning peak	222 seconds (3 mins 42 secs) - 2005	3 mins 57 secs (237seconds)	3 mins 54 secs (234 seconds)	3 mins 56 secs (236 seconds)	LEEDS CITY COUNCIL West Yorkshire Metro Highways Agency
		Partnership Agreed	Cycle Trips to the City centre in the morning peak period (0730-0930).	728 (2007)	880 (2010)	780 (2008)	840 (2009)	LEEDS CITY COUNCIL Leeds Cycling Action Group VCFS bodies through Leeds Voice Environment Forum

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	Improve the quality, use and accessibility of public transport services in Leeds.	Partnership Agreed	Local bus passenger journeys originating in the authority area	Baseline to be set by Summer 2008	Targets currently being developed and will be in place by Summer 2008			WEST YORKSHIRE METRO Leeds City Council
		Partnership Agreed	Percentage of non-car journeys into central Leeds in the morning peak period.	42.30% (2004)	45%	44.30%	44.70%	LEEDS CITY COUNCIL West Yorkshire Metro Highways Agency Leeds Partnership Foundation Trust
	Improve the condition of the streets and transport infrastructure by carrying out a major programme of maintenance and improvements.	Government Agreed	NI 169 Non-principal classified roads where maintenance should be considered	12% (2007/08)	9%	11%	10%	LEEDS CITY COUNCIL

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Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
	Improve road safety for all our users, especially motor cyclists pedal cyclists and pedestrians.	Government Agreed	NI 47 People killed or seriously injured in road traffic accidents	364 (2005-07 3 year average)	-3.9% 341 (2008-2010)	0% 364 (2006-2008)	-2.5% 355 (2007-2009)	LEEDS CITY COUNCIL  Partners through the Children Leeds Partnership  Highways Agency  West Yorkshire Fire and Rescue Services  VCFS bodies through Leeds Voice Environment Forum
<b>Environment</b>								
Reduced ecological footprint through responding to environmental and climate change and influencing others.	Increase the amount of waste reused and recycled and reduce the amount of waste going to landfill.	Government Agreed	NI 192 Percentage of household waste sent for reuse, recycling and composting	27.05% (2007/08)	41.32%	30.26%	33.94%	LEEDS CITY COUNCIL  Leeds Partnership Foundation Trust  VCFS bodies through Leeds Voice Environment Forum
	Reduce emissions from	Government Agreed	NI 185 CO2 Reduction from Local Authority	Baseline to be set	To be set when baseline has been calculated – January 2009.			LEEDS CITY COUNCIL

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Cleaner, greener and more attractive city through effective environmental management and changed behaviours.	public sector buildings, operations and service delivery, and encourage others to do so.		operations	from 2008 Calendar year (1 January 2008 to 31 December 2008)				West Yorkshire Fire and Rescue Service  Leeds Partnership Foundation Trust  VCFS bodies through Leeds Voice Environment Forum  Leeds Colleges
	Undertake actions to improve our resilience to current and future climate change.	Government Agreed	NI 188 Planning to Adapt to Climate Change	Level 0 (2007/08)	Level 3	Level 1	Level 2	LEEDS CITY COUNCIL  Environment Agency  Highways Agency  West Yorkshire Fire and Rescue Service  Natural England  West Yorkshire Metro  Leeds Colleges  VCFS bodies through Leeds Voice Environment Forum

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	Address neighbourhood problem sites; improve cleanliness and access, to and quality of green spaces.	Government Agreed	NI195 Improved street and environmental cleanliness	2008/09 to be used as baseline year.	Targets for 2009/10 and 2010/11 to be set following calculation of baseline by April 2009.			LEEDS CITY COUNCIL West Yorkshire Fire and Rescue Service West Yorkshire Metro VCFS bodies through Leeds Voice Environment Forum
	Improve the quality and sustainability of the built and natural environment.	Partnership Agreed	Percentage of parks and countryside sites assessed internally that meet the Green Flag criteria	10.8% (2004/05)	23%	19%	21%	LEEDS CITY COUNCIL Natural England VCFS bodies through Leeds Voice Environment Forum
<b>Health and Wellbeing</b>								

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<p>Reduced health inequalities through the promotion of healthy life choices and improved access to services.</p> <p>Improved quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect.</p> <p>Enhanced safety and support for vulnerable people through preventative and protective action to minimise risks and maximise wellbeing.</p>	Reduce premature mortality in the most deprived areas.	Government Agreed	NI 120 All-age all cause mortality rate (target disaggregated to focus on narrowing the gap between most deprived 10% and the Leeds average)	499.2 per 100,000 (females) (2006)	616 per 100,000* (females living in 10% most deprived SOAs)	639 per 100,000* (females living in 10% most deprived SOAs)	628 per 100,000* (females living in 10% most deprived SOAs)	<p>LEEDS PCT</p> <p>Leeds City Council</p> <p>Leeds Partnership Foundation Trust</p> <p>Leeds Teaching Hospitals Trust</p> <p>VCFS bodies through Leeds Voice Health Forum</p> <p>Natural England (Active Lifestyles)</p> <p>West Yorkshire Fire and Rescue Service</p> <p>Re'new</p>
				605 per 100,000 (females) (1995-97 average)	NB. Citywide target: 472 per 100,000 (females)*	NB. Citywide target: 491 per 100,000 (females)*	NB. Citywide target: 481 per 100,000 (females)*	
				742.4 per 100,000 (Males) (2006)	946 per 100,000* (Males living in 10% most deprived SOAs)	1002 per 100,000* (Males living in 10% most deprived SOAs)	974 per 100,000* (Males living in 10% most deprived SOAs)	
			Partnership Agreed	NI 121 Mortality rate from circulatory diseases at ages under 75 (per 100,000 population)	145 per 100,000 population (3 year average for 1995-1997)	69.3 per 100,000 population	76.2 per 100,000 population	72.7 per 100,000 population
	Reduction in the number of	Partnership Agreed	NI 123 Stopping smoking - disaggregated to	30.66% (2004)	21.0% City	25.7% City	23.3% City	LEEDS PCT

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	people who smoke.		narrow the gap between 10% most deprived SOAs and rest of Leeds		27.1% in 10% most deprived SOAs	33.3% in 10% most deprived SOAs	30.2% in 10% most deprived SOAs	Leeds City Council Leeds Teaching Hospitals Trust Leeds Partnership Foundation Trust VCFS bodies through Leeds Voice Health Forum
	Reduce rate of increase in obesity and raise physical activity for all.	Government Agreed	NI 57 Children and Young People's Participation in high-quality PE and Sport	2008/09 new data return – Baseline will be in place by March 2009	New indicator to be introduced from April 2009.			LEEDS CITY COUNCIL Partners through the Children Leeds Partnership Leeds PCT Sport England Education Leeds Youth Sport Trust Re'new



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	Reduce teenage conception and improve sexual health.	Government Agreed	NI 112 Under 18 conception rate - disaggregated to focus on the 6 wards in the city with the highest rates of conception in the city	50.4 (1998)  (Per 1000 conceptions)  Baseline to be refined from national data release in November 2008 for the 6 wards in the city with the highest conception rate.	Subject to outcome of national annual review.	45 rate per 1000 population*  Based on:  2% reduction in the 6 wards with the highest conception rate.	42.7 rate per 1000 population*  Based on:  15% reduction in the 6 wards with the highest conception rate.	LEEDS CITY COUNCIL  Partners through the Children Leeds Partnership  Leeds PCT  Leeds Teaching Hospitals Trust  Re'new  Education Leeds  VCFS bodies through Leeds Voice Health Forum
	Improve the assessment and care management of children, families and vulnerable adults.	Government Agreed	NI 132 Timeliness of social care assessment (all adults)	80.9% (Apr-Dec 2007)	90%	85%	88%	LEEDS CITY COUNCIL  Leeds PCT  Leeds Partnership Foundation Trust  VCFS bodies through Leeds Voice Health Forum  Leeds Teaching Hospitals Trust

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		Partnership Agreed	NI 63 Stability of placements of looked after children: length of placement	70% (December 2007)	80%	72%	75%	LEEDS CITY COUNCIL Leeds PCT Partners through the Children Leeds Partnership
		Partnership Agreed	NI 66 Looked after children cases which were reviewed within required timescales	60.2% (April – Dec 2007)	90% reviewed within required timescales	70% reviewed within required timescales	80% reviewed within required timescales	LEEDS CITY COUNCIL Partners through the Children Leeds Partnership
		Partnership Agreed	NI 133 Timeliness of social care packages following assessment (all adults)	85 % (2007/08)	95%	90%	92%	LEEDS CITY COUNCIL Leeds PCT Leeds Partnership Foundation Trust VCFS bodies through Leeds Voice Health Forum Leeds Teaching Hospitals Trust
	Improved psychological, mental health, and learning disability services for those who need it.	Partnership Agreed	NI 58 Emotional and behavioural health of looked after children	2008/09 new data return – Baseline will be in place by March 2009	New indicator – targets and milestones to be determined by March 2009			LEEDS CITY COUNCIL Leeds PCT Partners through the Children Leeds Partnership

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			VSC02 Proportion of people with depression and/or anxiety disorders who are offered psychological therapies.	2008/09 new data return – Baseline will be in place by March 2009	New indicator – targets and milestones to be determined by March 2009			LEEDS PCT Leeds City Council Leeds Partnership Foundation Trust Leeds Colleges
	Increase the number of vulnerable people helped to live at home.	Government Agreed	NI 141 Percentage of vulnerable people achieving independent living	59% (Q2 2007/08)	76%	66%	71%	LEEDS CITY COUNCIL Leeds PCT Leeds Partnerships Foundation Trust Re'new VCFS bodies through Leeds Voice Health Forum Leeds Colleges
		Government Agreed	NI 139 The extent to which older people receive the support they need to live independently at home	Place Survey - Awaiting further guidance. Baseline to be agreed by March 2009.	New indicator – targets and milestones to be determined by March 2009.			LEEDS CITY COUNCIL Leeds PCT Leeds Partnerships Foundation Trust VCFS bodies through Leeds Voice Older People's Forum

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		Partnership Agreed	NI 136 People supported to live independently through social services (all adults)	2008/09 new data return – Baseline will be in place by March 2009	New indicator – targets and milestones to be determined by March 2009			LEEDS CITY COUNCIL West Yorkshire Fire and Rescue Service VCFS bodies through Leeds Voice Health Forum
	Increase the proportion of people in receipt of community services enjoying choice and control over their daily lives.	Government Agreed	NI 130 Social care clients receiving Self Directed Support per 100,000 population	95.65 (rate per 100,000 population)	198.5 (rate per 100,000)	127.0 (rate per 100,000)	164.2 (rate per 100,000)	LEEDS CITY COUNCIL VCFS bodies through Leeds Learning Disability Forum
	Improve safeguarding arrangements for vulnerable children and adults through better information, recognition and response to risk.	Partnership Agreed	Number of children looked after (expressed as a rate per 10,000 excluding unaccompanied asylum seekers)	1281 (83.6)	906 (59.1 rate per 10,000)	1156 (75.4 rate per 10,000)	1031 (67.3 rate per 10,000)	LEEDS CITY COUNCIL Education Leeds Partners through Children Leeds Partnership VCFS bodies through Leeds Voice CYP Forum
		Partnership Agreed	Estimated number of staff employed by independent sector registered care services in the council area that have had some training on protection of adults whose circumstances make	2008/09 new data return – Baseline will be in place by	To be set for 2009/10 following calculation of baseline – March 2009.			LEEDS CITY COUNCIL Leeds Colleges

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			them vulnerable that is either funded or commissioned by the CSSR	March 2009				
<b>Thriving Places</b>								
<p>Improved quality of life through mixed neighbourhoods offering good housing options and better access to services and activities.</p> <p>Reduced crime and fear of crime through prevention, detection, offender management and changed behaviours.</p> <p>Increased economic activity through targeted support to reduce worklessness and poverty.</p>	Increase the number of "decent homes".	Partnership Agreed	NI 158 Percentage non-decent council homes	33.1% (Nov 2007)  Provisional baseline – targets may be revised based on final baseline.	9%	27%	18%	<p>LEEDS CITY COUNCIL</p> <p>Housing Regeneration Bodies through Leeds Housing Partnership</p> <p>Re'new</p> <p>VCFS bodies through VCFS Strategy Group</p>
	Increase the number of affordable homes.	Government Agreed	NI 154 Net additional homes provided	3327 (2006-07)	10200 Over 3 year period	At least 3400 after year 1	At least 6800 After year 2	<p>LEEDS CITY COUNCIL</p> <p>Housing and Regeneration bodies through the Leeds Housing Partnership</p> <p>Re'new</p>
		Government Agreed	NI 155 Number of affordable homes delivered (gross)	258 (2006/07)	1800 (Cumulative)	300	800 (Cumulative)	<p>LEEDS CITY COUNCIL</p> <p>Housing and Regeneration</p>

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								bodies through the Leeds Housing Partnership Re'new
	Reduce the number of homeless people.	Partnership Agreed	LKI HAS4 The number of homeless acceptances made in the year.	1142 (2007/08)	1022	1100	1060	LEEDS CITY COUNCIL Housing Regeneration Bodies in the Leeds Housing Partnership West Yorkshire Police VCFS bodies through Leeds Voice Health Forum Leeds Colleges
	Reduce the number of people who are not able to adequately heat their homes.	Government Agreed	NI 187 Tackling fuel poverty – % of people receiving income based benefits living in homes with a low energy efficiency rating	4% 2007/08 (SAP<35)	2.36%	3.46%	2.91%	LEEDS CITY COUNCIL Leeds PCT
				44% 2007/08 (SAP>=65)	45.44%	44.34%	44.89%	Housing Regeneration bodies in the Leeds Housing Partnership VCFS bodies through Leeds Voice Environment Forum

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	Increase financial inclusion in deprived areas.	Partnership Agreed	Increase the number of new customers on low incomes accessing credit union services (savings, loans and current accounts).	6700 (Jan – Dec 2007)	7000	6700  (exceptional performance in 2007/08 so target for 2008/09 is to maintain this performance.)	6850	LEEDS CITY COUNCIL  Leeds City Credit Union  VCFS bodies through West Leeds Debt Forum
	Create safer environments by tackling crime	Government Agreed	NI16 Serious acquisitive crime rate	27.0 (rate per 1000 population)	7% reduction on baseline  (25.2 rate per 1000 population)	2.3% reduction on baseline  (26.4 rate per 1000 population)	4.7% reduction on baseline  (25.8 rate per 1000 population)	WEST YORKSHIRE POLICE  Leeds City Council  West Yorkshire Police Authority
Government Agreed		NI 20 Assault with injury crime rate	8.0 (rate per 1000 population)	8% reduction on baseline  (7.4 rate per 1000 population)	4% reduction on baseline  (7.7 rate per 1000 population)	6% reduction on baseline  (7.5 rate per 1000 population)	West Yorkshire Probation Service  VCFS bodies through Leeds Voice Community Safety Consortium	
Government Agreed		NI 24 Satisfaction with the way the police and local council dealt with anti-social behaviour	2008/09 new data return – Baseline will be in place by March 2009	New indicator – targets and milestones to be determined by March 2009			LEEDS CITY COUNCIL  West Yorkshire Police	

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Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
	Reduce offending by managing offending behaviour better	Government Agreed	NI 30 Re-offending rate of prolific and priority offenders	Baseline will be calculated by Summer 2008	Target to be agreed with GOYH during Refresh by April 2009.	15% reduction	Milestone to be agreed during Refresh.	<p>SAFER LEEDS PARTNERSHIP</p> <p>West Yorkshire Probation Service</p> <p>West Yorkshire Police</p> <p>Leeds City Council</p> <p>Education Leeds</p> <p>Youth Offending Service</p> <p>Re'new</p> <p>Jobcentre Plus</p> <p>Learning and Skills Council</p> <p>VCFS bodies through Leeds Voice Community Safety Consortium</p> <p>Leeds Colleges</p>
		Partnership Agreed	A complete count of the number of first time entrants into the youth justice system receiving a substantive outcome between 1 April and 31 March in the reporting	2076 (2004/05)	N/A LPSA 2 Target– finishes March 2009	1877	N/A LPSA 2 Target– finishes March 2009	<p>YOUTH OFFENDING SERVICE</p> <p>West Yorkshire Police</p> <p>Leeds City Council</p>



Leeds Strategic Plan Table of Targets

Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
			year specified.					Re'new
			A complete count of offences committed by young people resulting in a substantive outcome during a bail or remand episode during the specified year.	622 (2005)	N/A LPSA 2 Target – finishes March 2009	573	N/A LPSA 2 Target – finishes March 2009	VCFS bodies through Youth Work Panel  Leeds Colleges
	Improve lives by reducing the harm caused by substance misuse	Government Agreed	NI 40 Number of drug users recorded as being in effective treatment	2976 (2007/08)	7% Increase* (3201)	1% Increase (3006)	3% Increase (3067)	LEEDS CITY COUNCIL  Leeds PCT  Leeds Partnership Foundation Trust  VCFS bodies through Leeds Voice Community Safety Consortium
	Reduce bullying and harassment.	Government Agreed	NI 69 Children who have experienced bullying  (disaggregated to refer only to children who have experienced bullying at school)	33% (2007)	22.5%	30%	26.5%	LEEDS CITY COUNCIL  Partners through the Children Leeds Partnership  Education Leeds  VCFS bodies through Leeds Voice CYP Forum

Leeds Strategic Plan Table of Targets

Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
	Reduce worklessness across the city with a focus on deprived areas.	Government Agreed	NI 152 working age people on out of work benefits	11.3% (2007)	-1% by 2010/11	-0.3%	-0.6%	JOB CENTRE PLUS Leeds City Council Learning and Skills Council
		Partnership Agreed	NI 153 - Working age people claiming out of work benefits in the worst performing neighbourhoods	30.2% (2007)	28.2% by 2010/11	29.6%	29%	Yorkshire Forward VCFS bodies through Leeds Voice Economy and Skills Forum
	Reduce the number of children in poverty	Partnership Agreed	Indicators, targets and measures to be determined from April 2009 following more focussed work locally and further government guidance					
	Develop extended services, using sites across the city, to improve support to children, families and communities.	Partnership Agreed	NI 88 Percentage of schools providing access to extended services.	42% (2006/07 academic year)	100% (by Sept 2010)	74% (by Sept 2008)	90% (by Sept 2009)	LEEDS CITY COUNCIL Partners through the Children Leeds Partnership West Yorkshire Police Education Leeds VCFS bodies through Leeds Voice CYP Forum Leeds Colleges

Leeds Strategic Plan Table of Targets

Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
<b>Harmonious Communities</b>								
<p>More inclusive, varied and vibrant communities through empowering people to contribute to decision making and delivering local services.</p> <p>Improved community cohesion and integration through meaningful involvement and valuing equality and diversity.</p>	<p>An increased number of local people engaged in activities to meet community needs and improve the quality of life for local residents.</p>	<p>Partnership Agreed</p>	<p>NI 110 Young people's participation in positive activities</p>	<p>To be set when TellUs Survey is completed by June 2008</p>	<p>To be set when TellUs Survey is completed by June 2008</p>			<p>LEEDS CITY COUNCIL</p> <p>Partners through the Children Leeds Partnership</p> <p>Arts Council</p> <p>West Yorkshire Fire and Rescue Service</p> <p>VCFS bodies through Leeds Voice CYP Forum</p> <p>Leeds Colleges</p>
			<p>NI 6 Participation in regular volunteering</p>	<p>2008/09 new data return – Baseline will be in place by March 2009</p>				<p>New indicator – targets and milestones to be determined by March 2009</p>

Leeds Strategic Plan Table of Targets

Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
								Leeds PCT Education Leeds
	An increase in the number of local people that are empowered to have a greater voice and influence over local decision making and a greater role in public service delivery.	Government Agreed	NI 4 Percentage of people who feel they can influence decisions in their locality	Baseline to be set by 2008 Place Survey	Increase of 4.1% on baseline figure. (Measured by Place Survey in Autumn 2010)			LEEDS CITY COUNCIL West Yorkshire Police Authority West Yorkshire Police West Yorkshire Fire and Rescue Service Leeds PCT Leeds Partnership Foundation Trust VCFS bodies through Leeds Voice Community Empowerment Network
	Enable a robust and vibrant voluntary, community and faith sector to facilitate community activity and directly deliver services.	Partnership Agreed	NI 7 Environment for a thriving third sector	To be set by Office of the Third Sector Survey - Autumn 2008	Increase of 4.1 percentage points on baseline by 2010/11 (measured by second OTS survey in Autumn 2010)			LEEDS CITY COUNCIL VCFS bodies through VCFS Strategy Group Leeds PCT West Yorkshire Police

Leeds Strategic Plan Table of Targets

Strategic Outcome	Improvement Priority	Government Agreed or Partnership Agreed	Indicator	Baseline	LAA 3 Year Target 2010/11	Milestone 2008/09	Milestone 2009/10	LEAD/contributory partners
	An increased sense of belonging and pride in local neighbourhoods that help to build cohesive communities.	Government Agreed	NI 1 Percentage of people who believe people from different backgrounds get on well together in their local area	Baseline to be set by 2008 Place Survey			Increase of 4.1% on baseline figure. (Measured by Place Survey in Autumn 2010)	LEEDS CITY COUNCIL VCFS bodies through VCFS Strategy Group Leeds PCT West Yorkshire Police Natural England Leeds Colleges

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